



**OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE  
HEALTH AFFAIRS**  
SKYLINE FIVE, SUITE 810, 5111 LEESBURG PIKE  
FALLS CHURCH, VIRGINIA 22041-3206

TRICARE  
MANAGEMENT  
ACTIVITY

MEMORANDUM FOR DEPARTMENT OF DEFENSE CIVIL LIBERTIES OFFICER

SUBJECT: Appointment of Civil Liberties Officer/ Primary POC for Health Affairs

Public Law 110-53, "Implementing Recommendations of the 9/11 Act," requires the Department of Defense (DoD) Civil Liberties Office to consider civil liberties and privacy issues when conducting its activities and when proposing, developing or implementing laws, regulations, policies, procedures or guidelines related to efforts to protect the Nation against terrorism. Civil Liberties are the right of individuals to exercise constitutionally guaranteed freedoms without Government interference.

The DoD Civil Liberties Officer has requested the head of each DoD Component to designate an individual to serve as a Chief Civil Liberties Officer and primary civil liberties point of contact within the component. The TRICARE Management Activity has designated Ms. Leslie Shaffer as Civil Liberties Officer and primary civil liberties point of contact.

**TAYLOR.GEORGE**  
**.P.JR.1181185151**

Digitally signed by  
TAYLOR.GEORGE.P.JR.1181185151  
DN: c=US, o=U.S. Government,  
ou=DoD, ou=PKI, ou=O5D,  
cn=TAYLOR.GEORGE.P.JR.1181185151  
Date: 2011.01.03 09:26:39 -05'00'

George Peach Taylor, Jr., M.D.  
Acting Director