



OFFICE OF THE DEPARTMENT OF DEFENSE COORDINATOR  
FOR DRUG ENFORCEMENT POLICY AND SUPPORT

1510 DEFENSE PENTAGON  
WASHINGTON DC 20301-1510

24 MAR 1998



MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (IL&E)  
ASSISTANT SECRETARY OF THE NAVY (M&RA)  
USAF DEPUTY CHIEF OF STAFF (AIR AND SPACE OPERATIONS)

SUBJECT: Defense Reform Initiative Demand Reduction Reorganization Plan

To implement the Defense Reform Initiative, the drug testing responsibilities of the Demand Reduction office are being streamlined with some functions transferred to the Services. In general, the approach is that the Demand Reduction office continue to provide policy guidance, oversight, and resources, but not to actively participate in laboratory inspections or program execution related activities.

Attached is an outlined summary of the current demand reduction, drug testing activities performed by the Demand Reduction office and the Services, and the proposed realignment of those functions. Please review the attached and provide comments by Friday, April 3, 1998. We will host a meeting on Thursday, April 9, 1998, at 1000 hours in Room 2E544 of the Pentagon to discuss the details and to finalize the transition plans. Please send a representative(s) to discuss your views.

Ideally, we would like to transition the functions on May 1, 1998. Please consider timelines for the transfer of functions.

Questions from your staff may be directed to Captain John Jemionek, MSC, USN, at (703) 693-1917.

Robert J. Newberry  
Acting Deputy Assistant Secretary of Defense for  
Drug Enforcement Policy and Support

Attachment:  
As stated

CC:  
ASA(M&RA)  
DASAF (FM&P)  
Army DCSPER-HR  
Navy PERS 601  
Army OTSG  
NEHC  
AFMOA

