



OFFICE OF THE ASSISTANT SECRETARY OF DEFENSE
HEALTH AFFAIRS

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FALLS CHURCH, VIRGINIA 22041-3206

TRICARE
MANAGEMENT
ACTIVITY

APR 28 2011

MEMORANDUM FOR DIRECTOR, DEFENSE PROCUREMENT AND
ACQUISITION POLICY

SUBJECT: TRICARE Management Activity (TMA) Plan to Communicate with Industry

In response to DPAP Memorandum Subject: "Myth Busting": Addressing Misconceptions to Improve Communication with Industry during the Acquisition Process, dated April 4, 2011, TMA has drafted the attached Vendor Communication Plan addressing actions undertaken to date to open competition and communicate opportunities to the broadest extent possible. The plan includes but not limited to: 1) reducing unnecessary barriers, 2) publicizing communication opportunities and 3) prioritizing engagement opportunities for high-risk, complex programs or those that fail to attract new vendors during re-competitions. Over the coming months, TMA will finalize the Vendor Communication Plan and issue it as a TRICARE Acquisition Directive in accordance with our internal practice.

My staff point of contact is Mr. Jeffrey A. Whittall, Procurement Analysis. He can be reached at Jeffrey.whittall@tma.osd.mil or 303-676-3507.

A handwritten signature in blue ink, reading "Andrew C. Obermeyer".

Andrew C. Obermeyer
Director, Acquisition Policy and
Compliance Division

Attachment:
As Stated

TRICARE Vendor Communication Plan

The TRICARE Management Activity's (TMA) mission is to manage TRICARE, the health care program servicing Active Duty Service members, retirees and their families – 9.7 million beneficiaries worldwide. The TMA also supports the Military Departments in execution of the Departments' medical mission to provide, and to maintain readiness to provide, medical and dental services to members of the Armed Forces during military operations.

The Acquisition Management and Support (AM&S) Directorate supports the Military Health Service (MHS) Mission through effective award and administration of multi-regional TRICARE health service contracts, other medical and dental support, and information technology (IT) contracts; and serves as business and acquisition advisors to TMA leadership. The mission of TMA/AM&S is to provide exemplary acquisition support to the MHS through effective business relationships and transactions. TMA is the fifth largest contracting organization in the DoD, as measured by annual obligations, following only the military services and Defense Logistics Agency (DLA). In FY10, TMA awarded over three thousand contract actions valued in excess of \$13.2 billion through its three buying offices: the Contract Operations Divisions in Falls Church, Virginia, and Aurora, Colorado, and the Uniformed Services University of the Health Sciences Contracting Division.

Prior to the issuance of the Office of Federal Procurement Policy memorandum, "Myth-Busting": Addressing Misconceptions to Improve Communication with Industry during the Acquisition Process, dated February 2, 2011, and the subsequent Defense Procurement and Acquisition Policy memorandum of April 4, 2011, TMA had no single policy or plan addressing vendor communications, but instead relied upon well established business practices that maximized communications to industry through TMA's established web portal, which provides tailored communications to TMA beneficiaries, providers and industry partners, as well as to the general public. Within the TMA portal, AM&S maintains its own tab of information through which vendors can obtain information about acquisitions. Screen captures of the portal pages are attached (see Addendum A). Vendors interested in opportunities with TMA can navigate directly to the "Opportunities Gateway" page, and there they will find information on upcoming Solicitations, Requests for Quotations, Justifications and Approvals, Forecast of future business opportunities, Outreach Events, and Award Notices. Information on particular acquisition programs is also available on this page. The Acquisition Policy page includes access to all TMA policies, which increases the transparency of our processes. AM&S publicizes Industry Day opportunities to attract qualified vendors in the TRICARE acquisitions market place (see Addendum B).

In addition to our web communications, TMA's Competition Advocate and Small Business Advisor/Specialist are available to meet individually with vendors as requested. The Competition Advocate has held meetings with more than a dozen firms over the past six months. In the coming months, TMA intends to formalize this Vendor Communication Plan as a TRICARE Acquisition Directive.

- 1) TRICARE Management Activity (TMA) is committed to:
 - a. Communication of early, frequent and constructive easy-to-interpret information with the healthcare and related industries which support the healthcare mission;
 - b. Conducting an Annual TMA Industry Day to communicate our forecast of program activities and future contracting opportunities to the widest possible audience;
 - c. Creation of an annual Small Business Forecast (SBF) and post the SBF on the TMA website to inform small businesses of future opportunities. TMA Acquisitions Small Business Information can be found at http://www.tricare.mil/tma/ams/ams_smallbusiness.aspx;
 - d. Publication of contracting opportunities posted to the Federal Business Opportunities website, fedbizops.gov;
 - e. Conducting Industry Days, prior to issuance of individual RFPs, that tailor information regarding a particular acquisition to the targeted audience of potential offerors;
 - f. Production and early release of draft requirements and evaluation criteria, whether through Requests for Information or Draft Requests for Proposal, to industry for comment;
 - g. Conducting one-on-one conferences with qualified vendors with the respective North, South and West TRICARE Regional Office (TRO) Director present;
 - h. Maximizing competition by use of Multiple Award Contracts (MACs) and transition from assisted acquisition support agreements to internal TMA actions; and,
 - i. Protection of non-public information including vendor's confidential information and TMA's source selection information
 - j. Providing full transparency about and access to acquisition opportunities via the TRICARE.mil public-facing website; and,
 - k. Promoting and publicizing acquisition opportunities via announcements distributed to appropriate industry publications.

- 2) The Director, AM&S, is responsible for promoting vendor engagement. The Acquisition System Information Manager (ASIM) is responsible for maintaining the AM&S website, working through the TMA Communications and Customer Service Directorate. The Director, Acquisition Policy and Compliance Division, AM&S, is responsible for developing TMA policies regarding vendor communications.

3) Efforts undertaken to date include:

- a. AM&S hosted its first TRICARE Industry Day on November 17, 2010. Over 300 participants joined TMA officials for an overview of upcoming procurement opportunities (excluding purchased healthcare). This event was hosted by the TMA Competition Advocate and included information on how to do business with TMA;
- b. Conducted TRO one-on-one discussions with potential vendors on June 6, 2010;
- c. Development of an Organizational Conflict of Interest (OCI) policy to identify and evaluate potential organizational conflicts of interest, and to avoid, neutralize or mitigate potential conflicts of interest before contract award;
- d. The creation of the Office of Small Business Programs;
- e. Board / Peer review, including Competition Advocate review, of solicitation packages prior to release;
- f. Contracting Officers conduct Industry Forums during the initial 'Concept Exploration' phase of the procurement;
- g. Conduct Quarterly Round Table conferences with incumbent contractors;
- h. Conduct Annual Military Health System (MHS) conferences with incumbent contractors;
- i. Conduct Annual Government Town Hall meetings with all current information technology, program management and operations support vendors;
- j. Contracting Officers utilizing fedbizops.gov to post solicitations;
- k. Timely and complete details and specifics about acquisition opportunities available on the publicly-accessible TRICARE website; and,
- l. Approved promotion and publication of recent Industry Day via appropriate industry publications.

4) TMA identifies which acquisitions must include vendor input in the pre-award phase and extent of the required engagement as a condition of approval by TMA's acquisition review board. High-risk, large-dollar and complex programs include a comprehensive vendor strategy to include:

- a. Industry forums conducted annually;
- b. Meeting with vendors one-on-one to the maximum extent possible;
- c. Allowing reasonable time to meet with vendors during the proposal evaluation process as permitted by FAR; and,
- d. Debriefing of information after a competitive award is made.

5) TMA publishes engagement events which may include industry days, small business outreach sessions, pre-solicitation conferences, RFP question and answer sessions and other communication vehicles as necessary. The TRICARE Acquisitions Opportunities Gateway

highlights vendor opportunities and complements fedbizops.gov. Vendors may seek out opportunities at http://www.tricare.mil/tma/ams/ams_solicitations.aspx

6) Roles and Responsibilities for Communication during the Acquisition Process:

- a. Contracting Officer: The Contracting Officer is the business advisor to senior leadership on matters of acquisition and procurement management, including communications with vendors and potential contractors. The Contracting Officer has the sole responsibility for communications with industry during the acquisition process. TMA personnel should not engage in communications with vendors and potential contractors without first discussing and/or informing the Contracting Officer
- b. Program Manager: (As defined in DoD Directive 5136.12, the Program Manager for TRICARE is the Director of TMA, who serves as “the Program Manager for TRICARE health and medical resources, supervising and administering TRICARE programs, funding and other resources within the Department of Defense.”) It is the Program Manager’s responsibility to encourage and seek early and continuous dialogue with industry throughout the acquisition process as allowed by law, rule and regulation; ensuring the Activity’s requirements are adequately identified, communicated to industry through various forums and media, and accurately specified in statements of work; thereby, ensuring maximum understanding of the Government’s requirements and the acquisition process, and maximum participation in the acquisition by the respective industry.
- c. Contracting Officer’s Representative (COR): The COR is the individual with the specific written delegation from the Contracting Officer to oversee the successful completion of the technical requirements of the awarded contract. The COR may participate in the acquisition strategy process to include assisting and participating in early vendor communications.
- d. General Counsel: The Office of General Counsel will provide legal guidance, as requested and necessary, to ensure Government participants in the vendor communication strategy maintain a communication process that is fair and maintains the competitive integrity of the identified acquisition.
- e. Ethics Officer: The TMA Ethics Officer will provide training, advice and guidance as it relates to Organizational Conflicts of Interest, personal Conflicts of Interest, and issues involving Procurement Integrity rules and regulations.
- f. Office of Small Business Programs: The Office of Small Business will routinely conduct small business forums for large and small businesses, communicating TMA’s requirements, while identifying and seeking opportunities for maximum small business participation.
- g. TMA Procurement Integrity Ombudsman: The Ombudsman supports acquisition personnel by acting as an independent sounding board to hear concerns about specific procurement integrity issues and to assist in the resolution of concerns.

h. Other Officials, e.g., Competition Advocate: The Competition Advocate is responsible for promoting the acquisition of commercial items, promoting full and open competition, challenging requirements that are not stated in terms of functions to be performed, performance required or essential physical characteristics, and challenging barriers to the acquisition of commercial items and full and open competition such as unnecessarily restrictive statements of work, unnecessarily detailed specifications, and unnecessarily burdensome contract clauses. On an annual basis, the Competition Advocate is charged with reporting to the office of the DPAP, on the previous year's efforts in accomplishing competitive procurements, with trending over the previous three years. Of particular interests are overall competition rates, "effective" competition rates (i.e., where more than one offer is received), and fairness of opportunity afforded to holders of multiple award schedule contracts. Based on prior degrees of success, challenging competition targets are established for the coming year and issued to our contracting office managers.

7) Training and awareness efforts for employees and contractors includes:

- a. Contracting Officer's Representative (COR) Training: All CORs are required to have the requisite COR training specified by the FAR, DFAR and DOD guidance which includes the appropriate coverage of the COR's responsibilities in dealing on a day-to-day basis with the assigned contractors, as well as the letter of COR delegation which specifically outlines a COR's responsibilities. COR training is provided by DAU and includes methods for appropriate vendor communications.
- b. Other Training Programs to be instituted once a formal plan has been established:
 - i. Internal: A successful vendor communication plan consists of: 1) developing vendor communication policy that reflects TMA business needs tempered by known risks; 2) informing TMA users of their communication responsibilities, as documented in Activity policy and procedures; and 3) establishing processes for monitoring and reviewing the vendor communication plan outcomes.
 - 1. Vendor communication awareness and training will focus on TMA's entire acquisition enterprise;
 - 2. Management will set the example for proper vendor communication behavior within TMA;
 - 3. The awareness program will begin with an effort that can be deployed and implemented in various forms and media, and will be aimed at all levels of the organization including senior leadership;
 - 4. A training and awareness program is crucial in that it is *the* vehicle for disseminating information that users, including managers and senior leadership, need in order to fulfill their jobs and result in the Activity receiving the best value for its purchased supplies and services;
 - 5. Vendor communication training and awareness will explain the proper rules of behavior for communicating with industry, and the proper use of information received; and,

6. Training will communicate TMA vendor communication policies and procedures that need to be followed, expectations required by the vendor communication plan, and accountability of individuals communicating, receiving and disseminating information.
 - ii. External: As part of its ongoing acquisition training and certification efforts, AM&S, through the TRICARE Acquisition Career Manager, in coordination with other TMA organizations and offices, will highlight the need for training as it relates to early and continuous communications with industry. Individual development plans, as required, may identify resident as well as on-line training opportunities encompassing a full range of acquisition topics to include, but not limited to, market research and requirements development.
- 8) TRICARE has established a robust website with links to contracting via the AM&S Directorate. The website is constantly updated and incorporates state-of-the art capabilities including a subscription service for vendors interested in learning more about the organizations activities and mission. The website highlights support of the [Military Health System](#) (MHS) through effective award and administration of multi-regional TRICARE health services contracts, as well as other medical, dental support, and information technology contracts. AM&S also serves as business and acquisition advisors to [TRICARE Management Activity](#) (TMA) leadership.

The link to existing policies is found at TRICARE Acquisitions:

<http://www.tricare.mil/tma/ams/default.aspx?ref=Contracting>

- 9) Plans to follow-up with employees and industry representatives within 6 months of posting of the vendor engagement plan to further refine and improve communications
 - a. Post-award surveys to Contracting Officers, program managers and offerors for large, complex procurements; and,
 - b. Focus group meetings with vendors and program representatives for general feedback.



TRICARE Management Activity Industry Day

Sponsored by the Acquisition Management & Support Directorate



Industry Day Info

Wednesday, November 17, 2010
Hilton Alexandria Mark Center
Check-in Begins: 7:30 a.m.
Presentations Begin: 8:00 a.m.

About TRICARE Management Activity (TMA)

TMA manages TRICARE, the health care program for active duty and retired service members, their families, and other beneficiaries entitled to military benefits. TMA also supports the Military Services in execution of the DoD's medical mission to provide, and to maintain readiness to provide, medical and dental services to members of the Armed Forces during military operations.

Join us at the **TRICARE Management Activity (TMA) Industry Day to hear presentations by the TMA Component Acquisition Executive (CAE) and the Competition Advocate. A variety of program offices will provide presentations, which may include:**

- Force Health Protection and Readiness (FHP&R)
- Defense Centers of Excellence (DCoE)
- Defense Health Information Management System (DHIMS)
- Defense Health Services Systems (DHSS)
- MHS Cyberinfrastructure Services (MCIS)

Presentation topics include Information Technology (IT) and IT Services.

Registration Closed

Thank you for your interest in attending the TRICARE Management Activity Industry Day. Unfortunately we are unable to accept further registrations at this time.

Purpose

To increase awareness of future acquisitions and programs that may generate contracting opportunities in support of the TMA/Military Health System (MHS), thus increasing future vendor participation in upcoming contracting opportunities in the Washington, DC area.

Who Should Attend?

The event is open to all interested firms - past and current contractors and those that have not performed work but are interested in pursuing future contracting opportunities.

All interested firms are encouraged to attend.

For More Information

[View Industry Day Agenda](#)

[TRICARE Management Activity \(TMA\) Acquisition Management & Support \(AM&S\) Overview and Mission](#)

[Competition Advocacy and Business Opportunities](#)

[Forecast to Industry Defense Health Information Management System](#)

[Forecast to Industry EHR Way Ahead Planning Office](#)

[Forecast to Industry Force Health Protection and Readiness](#)



TRICARE Management Activity Industry Day

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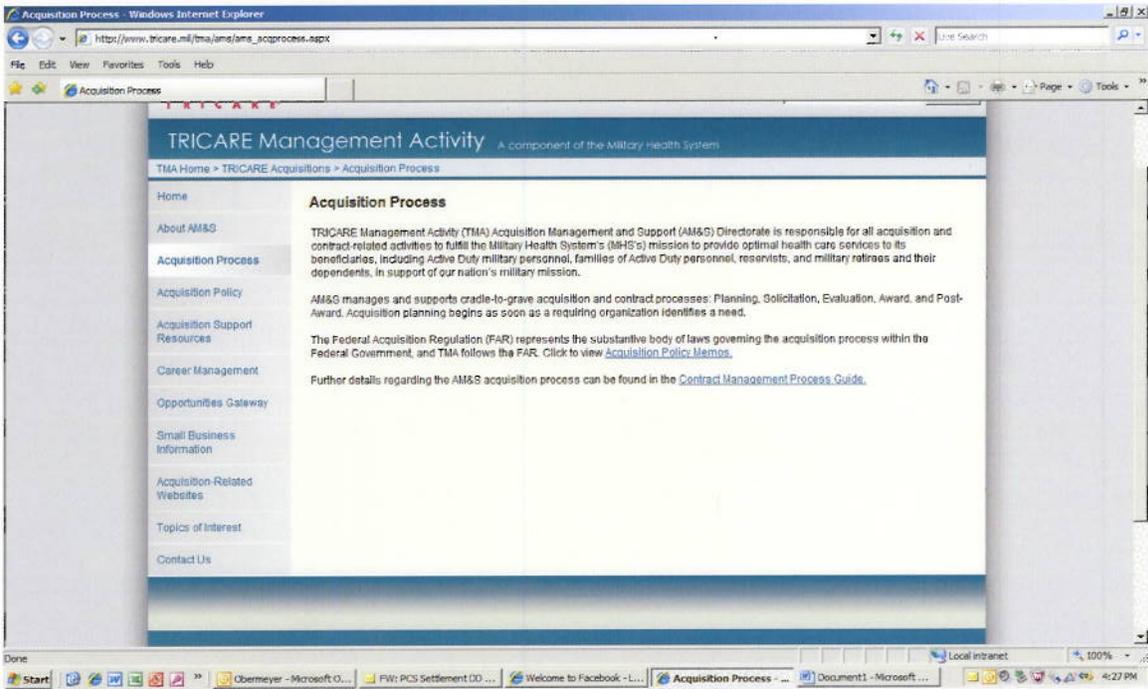
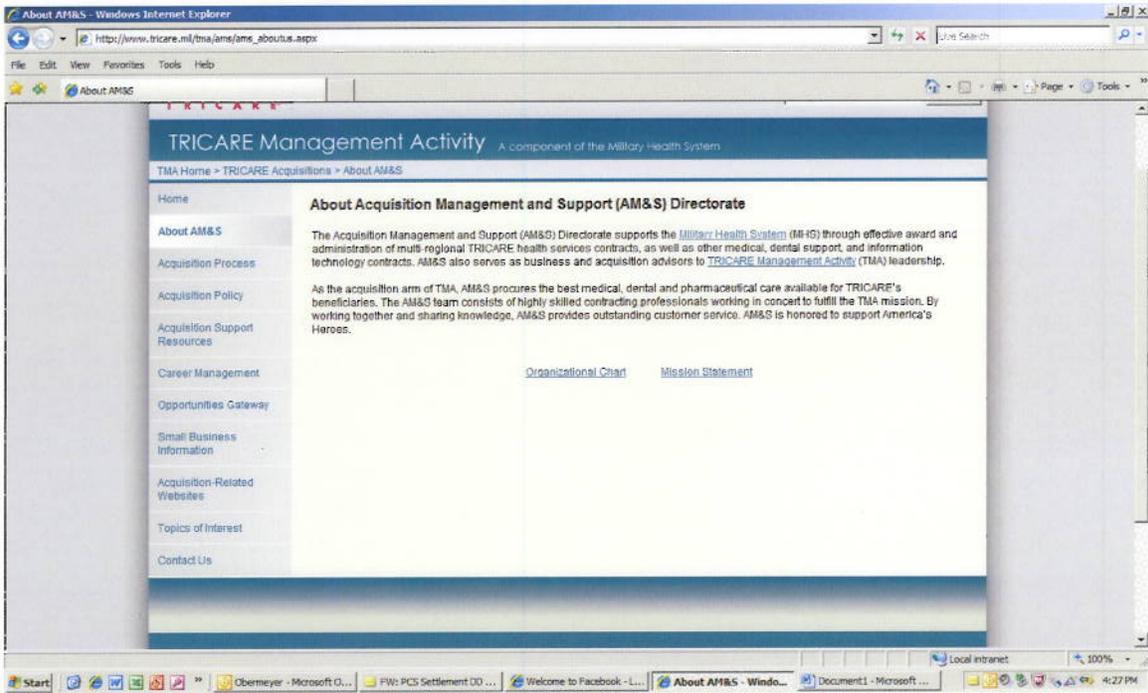
About TRICARE Management Activity (TMA)

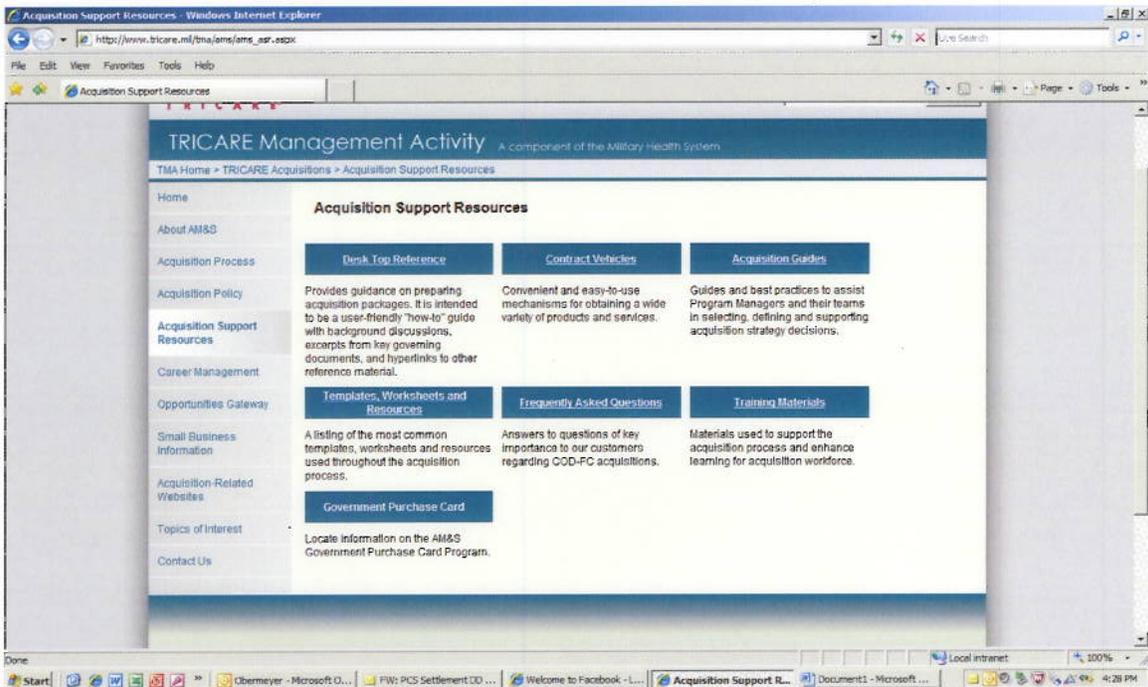
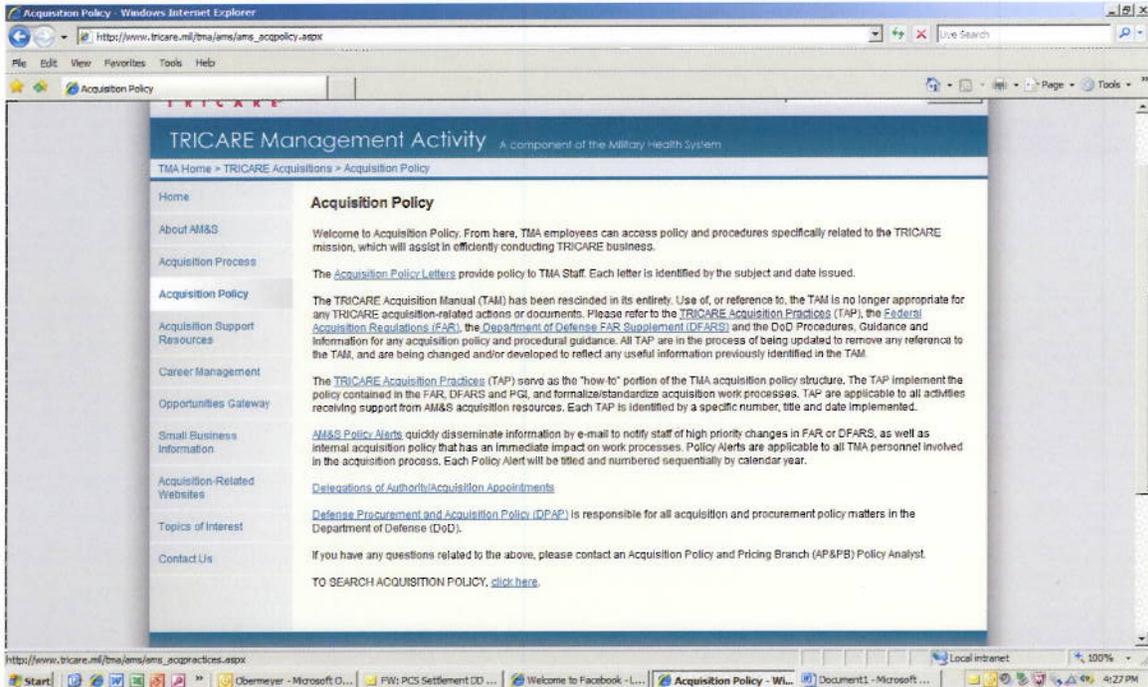
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[home](#)

TRICARE Industry Day Agenda

Time	Office/Presentation Topic	Presenter
7:30 AM - 8:00 AM	Sign In	
8:00 AM - 8:15 AM	Welcoming and Administrative Comments	Andrew Obermeyer
8:15 AM - 9:30 AM	TRICARE Management Activity: Acquisition Management and Support Mission and Overview	Michael Fischetti
9:30 AM - 10:00 AM	Competition Advocacy and Business Opportunities	Andrew Obermeyer
10:00 AM - 10:30 AM	Morning Break	
10:30 AM - 11:00 AM	FHP&R Mission (Force Health Protection and Readiness)	Larry Sipos
11:00 AM - 11:30 AM	DCoE (Defense Centers of Excellence)	To Be Announced
11:30 AM - 1:00 PM	Lunch	
1:00 PM - 1:30 PM	DHIMS Mission (Defense Health Information Management System)	COL DaCosta Barrow
1:30 PM - 2:00 PM	DHSS Mission (Defense Health Services Systems)	Michael Veasey
2:00 PM - 2:30 PM	MCIS (MHS Cyberinfrastructure Services)	Col Jamie Rosado
2:30 PM - 3:00 PM	Afternoon Break	
3:00 PM - 3:30 PM	EHR Planning (Electronic Health Records)	CAPT Michael Weiner
3:30 PM - 4:00 PM	USUHS (Uniformed Services University of the Health Sciences)	Anthony Revenis
4:00 PM - 4:30 PM	Wrap Up	Andrew Obermeyer





TRICARE Management Activity - A Component of the Military Health System

TMA Home > TRICARE Acquisitions > Career Management

Career Management

<ul style="list-style-type: none"> Home About AMSS Acquisition Process Acquisition Policy Acquisition Support Resources Career Management Opportunities Gateway Small Business Information Acquisition-Related Websites Topics of Interest Contact Us 	Career Planning <ul style="list-style-type: none"> * Certification * Continuous Learning * Training Materials * Waivers and Forms * Career Development * Acquisition Career Management Program Handbook 	Hiring and Recruiting <ul style="list-style-type: none"> * Current Jobs * Internship Program 	Policy and Legislation <ul style="list-style-type: none"> * DAWIA * DoD Policy and Guidance * FAR * DFARS * DFARS, PGI
	Acquisition Corps <ul style="list-style-type: none"> * Eligibility * Critical Acquisition Positions (CtAPs) * Key Leadership Positions (KLPs) * Application 	Frequently Asked Questions <ul style="list-style-type: none"> * Get answers to some of the most frequently asked questions by TRICARE contract specialists. 	Contact Us <ul style="list-style-type: none"> * Have a question? Click here to send an e-mail inquiry.

Opportunities Gateway

Opportunities Gateway

<ul style="list-style-type: none"> Home About AMSS Acquisition Process Acquisition Policy Acquisition Support Resources Career Management Opportunities Gateway Small Business Information Acquisition-Related Websites Topics of Interest Contact Us 	Solicitations <p>You can view an active solicitation and its amendments from this page.</p>	Request for Quotations (RFQs) <p>Local posting of RFQs and associated amendments with an estimated award value of \$10,000 to \$25,000.</p>	Justifications and Approvals <p>Justifications and Approvals (J&A)</p>
	Forecast <p>Get information regarding future solicitations.</p>	Outreach Events <p>Get information regarding future and past events.</p>	Award Notices <p>Award Notices \$10,000 to \$25,000</p>

For additional information about current Health Care, Dental, and Other Health Care Support Services, click on the corresponding link below:

- [Managed Care Support Services \(MCS\)](#)
 - [North Region](#)
 - [South Region](#)
 - [West Region](#)
- [Dental Services](#)
- [Other Health Care / Support Services](#)
- [Uniform Formulary Planist Purchase Agreement](#)

Section 807, Fiscal Year 2008 National Defense Authorization Act (NDAA), Inventories and Reviews of Contracts for Services awarded by TRICARE Management Activity (TMA) and for contracts awarded by others on behalf of TMA.

- [FY08 TMA Inventory](#)

Small Business Information - Windows Internet Explorer

http://www.tricare.mil/tma/ams/ams_smallbusiness.aspx

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Small Business Information

Small Business Information

The TRICARE Management Activity (TMA) engages in a wide variety of procurement activities that may be of interest to small businesses. There are opportunities to subcontract to many of our large Managed Care contracts. There may be chances to form teams with some of our other currently active contractors, whether in the realm of Information Management Technology or Managerial and Programmatic Support. Of course, there are also opportunities for your company to win direct awards as well. For additional information on marketing to AMAS download the "How to Market to AMAS" Guide.

["Doing Business with TRICARE" - MS Word Format](#)
["Doing Business with TRICARE" - PDF Format](#)

Before determining which, if any, of these possibilities are the best course for your business you should have a thorough understanding of what exactly the TRICARE Management Activity is, the environment in which we exist, and the types of services and commodities we purchase. Additional sites, such as the following, provide Small Business information beyond the opportunities that exist within the TRICARE Management Activity:

U.S. Small Business Administration (SBA)
www.sba.gov

The Small Business Administration is the U.S. Government's "central office" for small business whose sole purpose is to assist and promote small business development, utilization and growth. Each Cabinet Department has its own "Small Business" office that further assists the Small Business Community implementing government wide SBA policy as an integral part of their acquisition activities. The SBA website is a great place to start to familiarize you with the U.S. Government's Small Business Program including information about how to start a small business and where to find business opportunities.

CCR
www.ccr.gov/

Central Contractor Registration (CCR) is a single database of basic business information from contractors that want to do business with the Department of Defense (DoD). Contractors MUST be registered in CCR in order to do business with the Department of Defense.

DoD Small and Disadvantaged Business Utilization
www.aco.osd.mil/sadbu/

This website contains information on DoD programs that benefit small businesses and DoD business opportunities.

FedBizOpp
www.fbo.gov/

FedBizOpps.gov is the single government point-of-entry (GPE) for Federal government procurement opportunities over \$25,000. Government buyers are able to replicate their business opportunities by visiting information directly to FedBizOpps via the Internet.

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Acquisition-Related Websites - Windows Internet Explorer

http://www.tricare.mil/tma/ams/ams_acqrelatedsites.aspx

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Acquisition-Related Websites

TMA Home > TRICARE Acquisitions > Acquisition-Related Websites

Acquisition-Related Websites

Home

About AMAS

Acquisition Process

Acquisition Policy

Acquisition Support Resources

Career Management

Opportunities Gateway

Small Business Information

Acquisition-Related Websites

Topics of Interest

Contact Us

[AcqWeb - Office of the Under Secretary of Defense for Acquisition, Technology, and Logistics \(AT&L\)](#)
[Armed Services Board of Contract Appeals](#)
[AT&L Knowledge Sharing System](#)
[Central Contractor Registration \(CCR\)](#)
[Code of Federal Regulations](#)
[Commercial Item Handbook \(Version 1.0\) November 2001](#)
[Contractor Performance Assessment Reporting System \(CPARS\)](#)
[Contract Pricing Reference Guides](#)
[Cost Accounting Preambles and Regulations \(FAR Appendix 1\)](#)
[Cost Accounting Preambles and Regulations continued \(FAR Appendix 2\)](#)
[Defense Acquisition University \(DAU\)](#)
[Defense Contract Audit Agency \(DCAA\)](#)
[Defense Federal Acquisition Regulation Supplements \(DFARS\)](#)
[Defense Federal Acquisition Regulation Supplements \(DFARS\) Procedures, Guidance and Information \(PGI\)](#)
[Defense Procurement and Acquisition Policy \(DPAP\)](#)
[Department of Defense Farms Program](#)
[Department of Labor \(DOL\)](#)
[DoD Directives, Instructions, and Publications - Washington Headquarters Services, Communications & Directives Directorate](#)
[Excluded Parties Listing System](#)
[Federal Acquisition Circulars](#)
[Federal Acquisition Regulation \(FAR\)](#)
[Federal Business Opportunities \(FEDBIZOPPS\)](#)
[Federal Register](#)
[FedLaw](#)
[General Accounting Office \(GAO\)](#)
[GAO Comptroller General Decisions](#)
[Library of Congress](#)
[North American Industry Classification System \(NAICS\)](#)
[Office of Federal Contract Compliance Programs \(OFCCP\) - National Pre-Award Registry](#)
[Past Performance Information Retrieval System \(PPIRS\)](#)
[Prompt Payment - Regulations & Guidance, Interest Rates, On-line Calculators](#)
[SBA Office of the HUBZone Program](#)

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Topics of Interest - Windows Internet Explorer
http://www.tricare.mil/tma/ans/ans_topicinterest.aspx

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Topics of Interest

TRICARE Management Activity

A component of the Military Health System

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- Home
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- Acquisition Process
- Acquisition Policy
- Acquisition Support Resources
- Career Management
- Opportunities Gateway
- Small Business Information
- Acquisition-Related Websites
- Topics of Interest**
- Contact Us

Topics of Interest

Acquisition Management and Support (AM&S) Directorate: updated acquisition policies, procedures, information and events. If you have any information or an upcoming event that you would like to see reported please [click here](#) to send us the details.

Acquisition News

TRICARE Management Activity 2010 Industry Day
To increase awareness of future acquisitions and programs that may generate contracting opportunities in support of the TMA/Military Health System (MHS), the Acquisition Management and Support Directorate conducted an Industry Day on November 17, 2010. [Read more](#) about this exciting event

DoD Source Selection Procedures (April 29, 2010)
<http://www.acq.osd.mil/dsap/policies/policiesau/USA002499-10-DPAF.pdf>
This memorandum requests components to provide their review/comments of the attached DoD source selection procedure which provides the direction for the execution of negotiated, competitive acquisitions utilizing FAR 15 procedures.

Class Deviation 2010-00011, Award Fee Reduction or Denial for Jeopardizing the Health or Safety of Government Personnel (April 29, 2010)
<http://www.acq.osd.mil/dsap/policies/policiesau/USA002292-10-DPAF.pdf>
This Class Deviation 2010-00011, instructs the contracting community to reduce or deny award fees to companies found to jeopardize the health or safety of Government personnel and provides a Defense Federal Acquisition Regulations Supplement (DFARS) clause for use in all solicitations and contracts containing award fee provisions.

Class Deviation 2010-00005, Temporary Postponement of the Requirement for Debarring and Suspending Officials to Enter Data on an Administrative Agreement in the Federal Awardee Performance and Integrity Information System (April 15, 2010)
<http://www.acq.osd.mil/dsap/policies/policiesau/US5001927-10-DPAF.pdf>
The final rule for implementation of the Federal Awardee Performance and Integrity Information System (FAPIS) is effective April 22, 2010 (75 FR 14059). Debarring and suspending officials shall temporarily not enter the information regarding administrative agreements into FAPIS, as required by FAR 9.406-3(f) and 9.407-3(e), until further notice. We anticipate that the template for storage of this data will be incorporated into FAPIS by the fall of 2010.

Class Deviation 2010-00010, Safety of Facilities, Infrastructure, and Equipment for Military Operations (April 15, 2010)
<http://www.acq.osd.mil/dsap/policies/policiesau/US5001927-10-DPAF.pdf>
Effective immediately, this class deviation requires that Contracting Officers shall use the attached clause (DFARS 252.246-9999) in solicitations and contracts (including task and delivery orders) for construction, installation, repair, maintenance, or operation of

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Welcome to TRICARE, your Military Health Plan - Windows Internet Explorer

http://tricare.mil/

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Welcome to TRICARE, your Military Health Plan

Home | TMA | Providers | Contracting | Media Center | TOL | Publications | Email Updates

TRICARE

Welcome, TRICARE Beneficiaries!

TRICARE is the health care program serving Uniformed Service members, retirees and their families worldwide.

Answer Three Questions
to get health care information just for you

TAKE A Video Tour OF OUR SITE

- 1 Who are you?
- 2 Where do you live?
- 3 What plan are you using?

Zip Code

SUBMIT

New to TRICARE

Quick Links

Crisis Center

News

TRICARE Pharmacy Home Delivery Is Available!

- Click here for resources if returning to Japan.
- State of Emergency issued in several North Carolina counties.

1. Confirm Your Eligibility

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TRICARE Acquisitions - Windows Internet Explorer

http://www.tricare.mil/tma/ams/default.aspx?ef=Contracting

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TRICARE Acquisitions

TRICARE Management Activity A component of the Military Health System

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Acquisition Management and Support (AM&S) Directorate

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